Investing in Innovation: Delivering course maintenance

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5th Golf Innovation Symposium



ECONOMIC

- Demand for higher productivity
- Rising cost of maintenance: labor, water, fuel, time, fertilizer, energy
- Socioeconomic and social justice issues

ENVIRONMENTAL

- > Water: quality and scarcity concerns
- > Resource use efficiency
- > Drive to reduce carbon (GHG) emissions
- Reduce chemical inputs
- Biodiversity conservation
- Regulatory compliance
- Natural capital & ecosystem services

TECHNOLOGICAL

- Improved sensors & connectivity
- Big data platforms
- ➢ GIS capability
- > Improved maintenance equipment

Use Your Money Wisely

Save water

- Saving water saves energy
- Utilize technology to make watering decisions: moisture sensors are more valuable than weather stations
- Consider what the weather is going to be not what it has been

Stretch out equipment investments

- > All equipment does not age at the same rate
- Consider reliability: where is it of the most value to you?

Consider labor productivity in equipment decisions

- Ride v. walk greens
- Consider mowing patterns "north/south" v. cross cutting

Invest money where it benefits playability

- Are you maintaining where golf is played?
- Are you spending labor to improve the playability or appearance

Consider total cost of ownership

- Labor productivity
- Maintenance cost
- Cost of consumables

SENSORS ALLOW FACTORS THAT IMPACT TURF PERFORMANCE TO BE QUANTIFIED

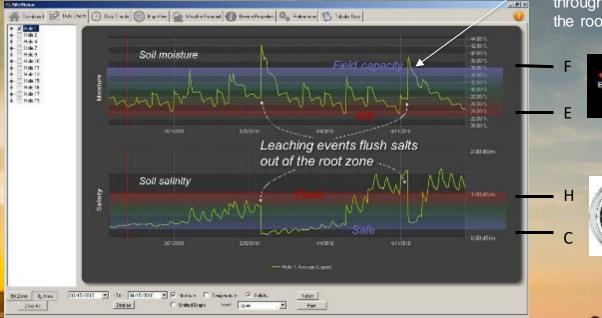
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Data from Soil Sensors

Water applied in excess of "full point" is wasted through leaching beyond the root zone



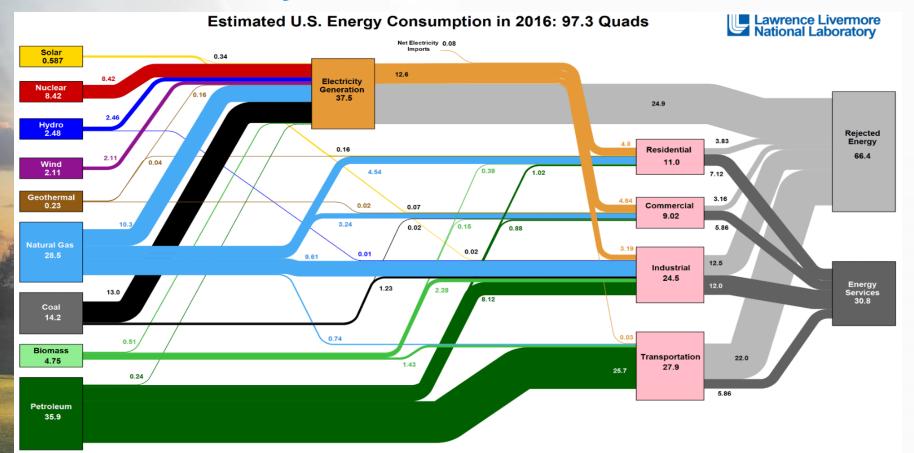


- Allow us to precisely measure soil moisture
- Is like the fuel gauge in a car, allows the application of water when required
- Can calibrate sensors to "empty" and "full"

Sections.

Sensors are the most precise method of measuring plant available moisture

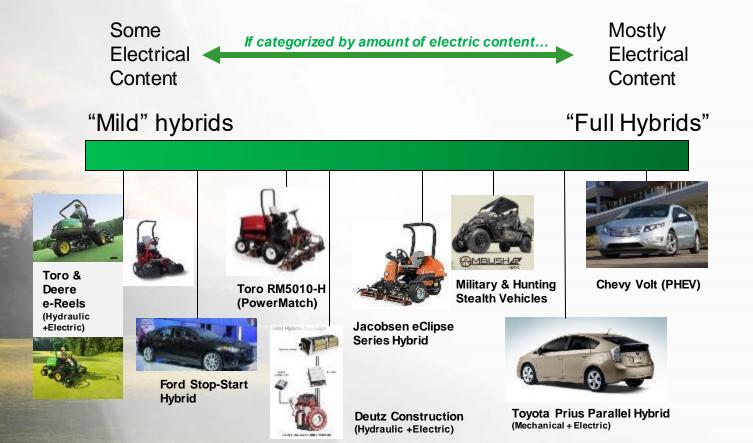
Why Electric Products?



Electric Products Benefits

- No possibility of hydraulic leaks
- Substantially higher efficiency
 - Reduced fuel consumption
 - Lower carbon footprint
- Smart product: less operator skill required
- Higher quality of cut: speeds what they need to be
- Fewer wear parts
- Easier diagnosis

Many Types of Hybrids



Hybrid and Electric Products





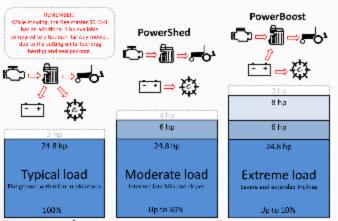












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Precision Management

The precise application of inputs based on **site needs**: Applying inputs only where they're needed, in the right amounts and at the right time to produce a functional landscape.

Efficiency requires Precision requires Information

- Water use
- Fertilizers
- Fuel
- Chemicals
- Labor
- Equipment
- Operating budgets

Precise application & management of all resources

Critical

agronomic site conditions

requires

THE OBJECTIVE is to provide landscape managers with actionable information that empowers them to create a functional landscape while reducing labor, financial, and material inputs thereby increasing profitability and reducing environmental impact.

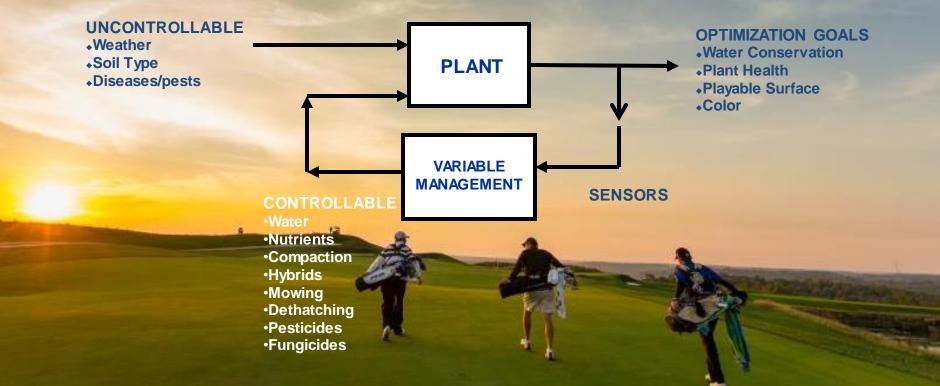
 Moisture Compaction Fertility Salinity Turf performance Topography/Relief Weather GPS

nsors& GIS

Soil properties

Precision Turf Management

Applying the right amount, in the right place, at the right time



By incorporating GPS, GIS, and Maps into management technology, greater value can be generated and practices can be optimized and **AUTOMATED**

GIS &

maps

THE INTERNET OF TURF™

Spray

Current conditions & forecast

Turfgrass

Physical

System

Valve

Application

Sensing

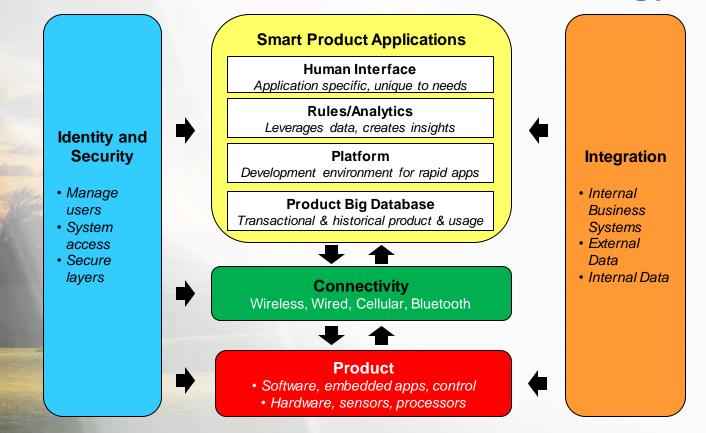
Automation

Optimization

Control

Monitoring

Smart Connected Products Technology Stack



HBR Nov 2014, "How Smart, Connected Products are Transforming Competition," Porter and Heppelmann







Robots, Robots, and More Robots!



Not a Matter of If, but When!

Why is when now?

Cost of important enabling technology has come down orders of magnitude

- Digital imagining
- Inertial measurement unit
- Laser rangefinders
- Radar range sensors

What Does this Mean?

- The future is "precision agriculture (turf management)"!
- Must move from art to science
- Must exist in the wireless, interconnected world
- Need to take action only what is needed, where it is needed, and when it is needed
- Must reduce the need for preventative treatments and move to curative treatments
- Must sense at a fidelity that relates to the agronomic variability

Thank you!

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